REGIONAL SCHOOL DISTRICT 4 John Winthrop Middle School - Valley Regional High School

2023-2024 Proposed Budget

R4 Board of Education Budget Workshop #1 January 30, 2023



A Mission-Driven Learning Community with a PK-12 Line of Sight

Kate Sandmann, Chair - Region 4 Board of Education Brian J. White, Superintendent of Schools

Sarah Brzozowy, Ed.D, Assistant Superintendent Robert Grissom, Finance Director



2023-2024 School Year Budget Request

REGIONAL SCHOOL DISTRICT 4

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2023-2024 School Year Budget Request

REGIONAL SCHOOL DISTRICT 4

Regional School District 4 is part of a system of schools comprising the Chester, Deep River, Essex, and Region 4 school districts. The districts are governed by multiple Boards of Education and administered under the auspices of the Supervision District agreement. The Boards of Education are committed to providing a rigorous, challenging, and cohesive educational program for students PK-12.

Regional School District 4

Regional School District 4 provides middle and high school public education for the member towns of Chester, Deep River, and Essex. John Winthrop Middle School provides educational services for approximately two hundred and forty students in grades seven and eight. Valley Regional High School provides a comprehensive high school program for approximately five hundred fifteen students in grades nine through twelve.

John Winthrop Middle School has won a prestigious honor from The New England League of Middle Schools (NELMS), being named as a NELMS Spotlight School. John Winthrop Middle School is one of only a handful of middle schools across New England to receive this prestigious award. The NELMS Spotlight Award acknowledges the outstanding work of the faculty, staff, administration, Board of Education, and the community in the support of an excellent educational program based upon the best of middle school practices. The NELMS Spotlight Award validates that the John Winthrop Middle School community provides an exceptional educational program anchored in a rigorous curriculum, specialized instructional practices planned to meet the needs of young adolescents, skilled and supportive educators, a caring climate, communities that support student learning and healthy development, and a safe and healthy school environment, of all which develop caring and ethical citizens.

Valley Regional High School received the prestigious honor of being named one of the top 500 high schools across America by Newsweek Magazine based on the success of our students. The High School was also placed on the Advanced Placement honor roll. This award was given to Valley Regional High School for expanding opportunities for students to earn college credit through rigorous college level course work. Valley Regional High School has also received local, regional and national awards in fine arts and music.

Mrs. Melissa Morgan-Hostetler, Principal John Winthrop Middle School

Mr. Michael Barile, Principal Valley Regional High School



2023-2024 School Year Budget Request

REGIONAL SCHOOL DISTRICT 4

FIVE YEAR STRATEGIC PRIORITIES 2023-2028

The Chester, Deep River, Essex, and Regional School District No. 4 Boards of Education are presently engaged in a process to develop a set of Strategic Priorities which will guide the work of our schools for the 2023-2028 school years. While the Strategic Plan remains in development with the Boards of Education of Chester, Deep River, Essex, Regional School District No. 4, and the Supervisions District Committee, the agreed upon priorities are:

- 1. Teaching and Learning
- 2. Culture and Climate
- 3. Finance and Operations

Once finalized, these Strategic Priorities will guide the resource needs and budget development of our schools.



2023-2024 School Year Budget Request

REGIONAL SCHOOL DISTRICT 4

Average Daily Membership

What is Average Daily Membership (ADM)?

Regional School District 4 provides public middle and high school education to the member towns of Chester, Deep River, and Essex. The costs associated with Regional School District 4 are assigned to member towns using a three-way allocation. The allocations are based on the Average Daily Membership (ADM) among the member towns. Average Daily Membership for the subsequent budget year is determined by the total number of students in each member town grades 7-12 based upon the Connecticut State Department of Education October 1 census of actual enrollment in the current year. Students educated out of district are assigned to the home district (special education, magnet schools and vocational agriculture) not including students attending Technical High Schools and Adult Education.

Average Daily Membership for the 2023-2024 Budget

Average Daily Membership is based upon a three-way allocation per state statute.

Total # of Students	<u>Chester</u>	Deep River	<u>Essex</u>	<u>Total</u>
Total # of Students	171	278	304	753
School Year 2023-2024	22.71% (171 Students)	36.92% (278 Students)	40.37% (304 Students)	753
School Year 2022-2023	23.30% (192 Students)	35.07% (289 Students)	41.63% (343 Students)	824
Change	-0.59%	1.85%	-1.25%	

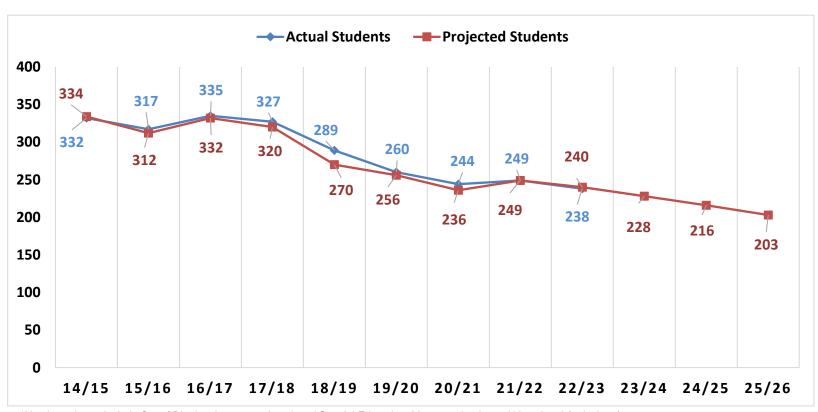


2023-2024 School Year Budget Request

John Winthrop Middle School Enrollment History

John Winthrop Middle School

Enrollment and Projections (Grades 7-8) 2014/15 through 2025/26 (enrollment based upon SDE October 1 census PSIS report)



^{*}Numbers do not include Out of District placements (outplaced Special Education, Magnet schools, and Vocational Agriculture)

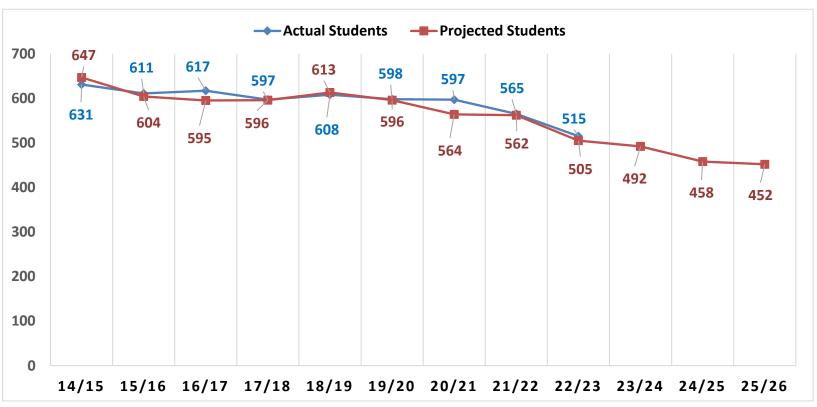


2023-2024 School Year Budget Request

Valley Regional High School Enrollment History

Valley Regional High School

Enrollment and Projections (Grades 9-12) 2014/15 through 2025/26 (enrollment based upon SDE October 1 census PSIS report)



^{**}Numbers do not include Out of District placements (outplaced Special Education, Magnet schools, and Vocational Agriculture)

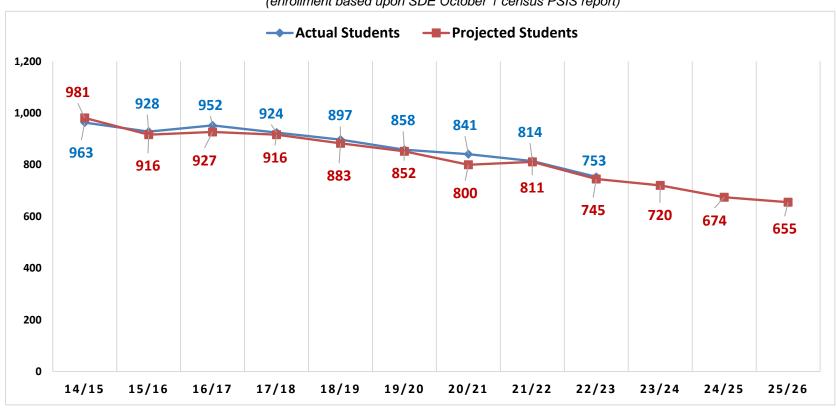


2023-2024 School Year Budget Request

Regional School District 4 (7-12) Enrollment History

Regional School District 4

Enrollment and Projections (Grades 7-12) 2014/15 through 2025/26 (enrollment based upon SDE October 1 census PSIS report)



*Numbers do not include Out of District placements (outplaced Special Education, Magnet schools, and Vocational Agriculture)

^{**}Pete Prowda projections used for years 14/15 through 18/19

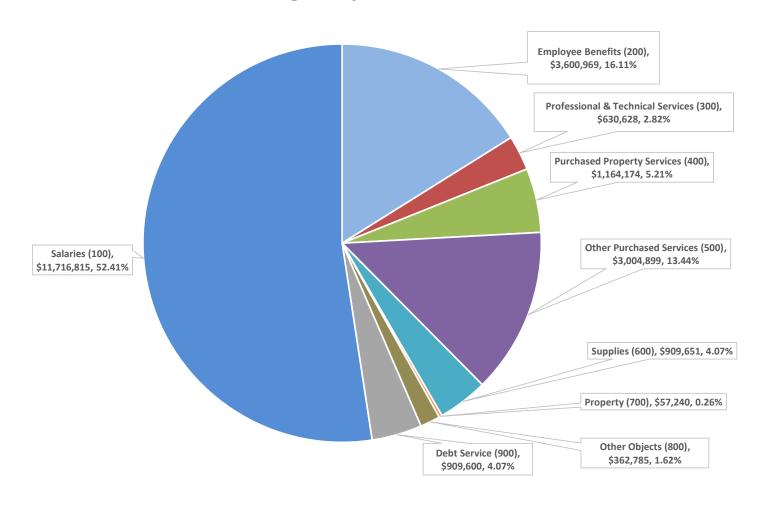
^{***}Principal's projection used for 19/20 and 20/21

^{****} NESDEC study used for projections for 21/22-25/26



	2020-2021	2020-2021	2021-2022	2021-2022	2022-2023	2023-2024	% Over	\$ Over	
	Approved	Actual	Approved	Actual	Approved	Requested	last year	last year	
BUDGET SUMMARY	Budget	Expense	Budget	Expense	Budget	Budget			Object Description
EXPENDITURES BY OBJECT									
CODE	40 700 700	40.007.000	40.050.005	40.000.040	44 004 040	44 740 045	4.000/	450 507	Leaf decree for a factor of a second
Salaries (100)	10,732,733	10,327,388	10,959,635	10,608,313	11,264,218	11,716,815	4.02%	452,597	Includes regular and extra compensatory
									wages for employees
Employee Benefits (200)	4,110,265	4,040,567	4,128,628	4,126,277	4,085,438	3,600,969	-11.86%	(484,469)	Contractual Benefits for employees including
()	.,,	.,,	., ,	.,,	.,,	2,222,222		(121,122)	medical, life insurance, annuities and
									FICA/Medicare.
Professional & Technical Services (300)	493,119	487,442	542,483	518,072	580,241	630,628	8.68%	50.387	Primarily legal, consulting, rehabilitative, and
r rereserence ar recrimical connect (coo)	.00,0	.0.,	0, .00	0.0,0.2	000,2	000,020	0.0070	00,00.	professional development services
									performed by outside contractors.
Property Services (400)	1,105,039	994,851	1,098,382	1,092,253	1,110,663	1,164,174	4.82%	53.511	Expenditures from these accounts are used
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	1,000,000	1,000,000	.,,	.,,		,	for upkeep and repairs of school buildings
									and equipment.
Other Services (500)	2,273,042	2,064,946	2,649,932	2,594,902	2,873,375	3,004,899	4.58%	131.524	Expenditures from these accounts are used
· · · · · · · · · · · · · · · · · · ·	_, , _ ,	_,,,,,,,,	_,_,_,	_,,	_,_,_,	2,000,000		,	primarily for transportation, communications,
									out of district tuition, travel, and
									conferences.
Supplies and Materials (600)	648,727	544,256	682,445	655,761	746,466	909,651	21.86%	163.185	Includes supplies, materials, textbooks,
отрриот ини инителема (от о)	0.0,	,	35_,	,	,			,	utilities such as heating oil.
Equipment (700)	39,161	32,074	37,668	28,031	75,309	57,240	-23.99%	(18.069)	Funds from these accounts are used for new
_qa.p(. 00)	33,.3.	02,011	0.,000	_0,00.	. 0,000	0.,2.0	20.0070	(10,000)	and replacement equipment.
011 (012)	000 455	0.40.000	000 700	004074	455 700	000 705	00 700/	007.050	
Other Objects (800)	222,455	240,322	338,700	334,274	155,729	362,785	23.76%	207,056	These accounts are used to budget for
									professional memberships, bond issuance costs, capital projects, and capital sinking
									fund transfers.
TOTAL	40 CO4 E44	40 724 045	20 427 072	40.0E7.002	20 004 420	24 447 460			Taria transfero.
TOTAL	19,624,541	10,731,043	20,437,872	19,907,000	20,091,439	21,447,160			
Total General Fund	19,624,541	18,731,845	20,437,872	19,957,883	20,891,439	21,447,160			
Debt Service	1,539,200	1,539,200	1,500,250	1,488,025	793,800	909,600			
					·	·			
Debt Service - Principal Only	1,380,000	1,380,000	1,380,000	1,380,000	735,000	830,200			
Total Expenditures	21,163,741	20,111,845	21,938,122	21,445,908	21,685,239	22,356,760	3.10%	671,522	Gross Change over 2022/23 Budget
Revenues	249,487	289,560	285,681	373,209	493,499	409,816			
Net Billings to Town	20,914,254	19,822,285	21,652,441	21,072,699	21,191,740	21,946,944	3.56%	755,205	Net Change over 2022/23 Budget

2023-2024 Analysis of Requested Budget by Object Total Gross Budget Request: \$22,356,760





	BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
OBJE	CT 100 - SALARIES:											
5111	Administration	575,530	586,435	619,613	(33,178)	603,630	610,398	(6,768)	684,613	728,073	6.35%	43,460
5112	Department Coordinators Salary	76,112	77,634	66,760	10,874	80,503	76,387	4,116	83,321	84,653	1.60%	1,333
5113	Teacher Salary	6,658,908	6,348,256	6,079,463	268,793	6,464,554	6,201,489	263,065	6,516,703	6,673,823	2.41%	157,120
5114	Secretary Salary	363,416	359,890	381,376	(21,486)	374,067	398,476	(24,409)	397,077	408,293	2.82%	11,216
5115	Custodian Salary	648,990	647,793	656,532	(8,739)	600,876	593,119	7,757	600,684	621,612	3.48%	20,928
5116	Nurse Salary	107,538	107,583	111,038	(3,455)	109,206	121,703	(12,497)	113,028	125,118	10.70%	12,090
5118	Food Service Administrator Salary	0	31,330	0	31,330	31,879	23,909	7,970	33,820	34,648	2.45%	828
5118	Food Service Bookkeeper Salary	0	11,733	0	11,733	11,911	7,970	3,941	13,495	13,848	2.61%	353
5118	Food Service Salary	0	145,629	121,577	24,052	146,881	146,082	799	152,786	141,137	-7.62%	(11,648)
5119	Para-Educator Salary	713,149	749,297	661,402	87,896	806,606	655,477	151,129	840,385	868,633	3.36%	28,248
5123	Substitute Teacher	120,000	120,000	197,003	(77,003)	142,857	141,696	1,161	144,000	236,250	64.06%	92,250
5124	Substitute Secretary	1,000	500	462	38	500	0	500	500	500	0.00%	0
5124	Substitute Para-Educator	6,000	6,000	1,063	4,937	6,000	5,902	98	6,000	5,750	-4.17%	(250)
5124	Substitute Custodian	0	800	2,442	(1,642)	800	2,477	(1,677)	1,000	1,000	0.00%	0
5124	Substitute Cafeteria	0	0	0	0	0	1,973	(1,973)	0	500	0.00%	500
5133	Mentor	15,876	16,996	12,756	4,241	16,996	11,499	5,497	13,755	14,758	7.29%	1,003
5133	Extra-Curricular	131,811	134,448	85,450	48,998	134,448	160,998	(26,550)	137,649	155,780	13.17%	18,131
5133	Coach	284,893	290,591	243,167	47,424	290,591	302,430	(11,839)	262,885	325,928	23.98%	63,043
5134	Secretary OT / BOE Clerk Salary	1,000	1,000	100	900	1,000	0	1,000	1,000	7,987	698.75%	6,987
5135	Custodian Overtime	27,000	15,000	3,111	11,889	15,000	9,461	5,539	15,000	15,000	0.00%	0
5141	Early Retirements	0	0	0	0	2,500	0	2,500	2,500	0	-100.00%	(2,500)
5138	Cafeteria Overtime	0	0	5,256	(5,256)	2,000	15,333	(13,333)	2,000	3,000	50.00%	1,000
5190	Bldg Rental Reimb.	3,000	3,000	0	3,000	0	4,703	(4,703)	0	0	0.00%	0
5198	Supervision District Salary	1,034,933	1,078,817	1,078,817	0	1,116,830	1,116,830	0	1,242,017	1,250,523	0.68%	8,506
TOTAL	SALARIES	10,769,156	10,732,733	10,327,388	405,345	10,959,635	10,608,313	351,321	11,264,218	11,716,815	4.02%	452,597
OBJE	CT 200 - EMPLOYEE BENEFITS:											
5210	Health Insurance	2,327,783	2,860,860	2,860,860	0	2,860,860	2,860,860	0	2,860,860	2,298,960	-19.64%	(561,900)
5212	Appropriation: Health Insurance Reserve		91,429	91,429	0	91,429	91,429	0	0	0	0.00%	0
5214	Life Insurance	11,577	11,907	11,298	609	12,949	11,365	1,584	11,990	13,447	12.15%	1,457
5222	MERF	154,115	196,385	185,380	11,004	206,371	218,723	(12,352)	238,705	256,777	7.57%	18,072
5223	FICA/Medicare	283,801	290,965	290,030	935	265,973	292,484	(26,510)	309,726	333,117	7.55%	23,391
5250	Unemployment Compensation	63,500	30,000	13,550	16,450	30,000	7,550	22,450	45,000	15,000	-66.67%	(30,000)
5260	Worker's Compensation	72,300	75,192	47,277	27,915	78,200	72,235	5,965	78,200	80,940	3.50%	2,740
5291	Annuities	15,180	30,680	17,894	12,786	30,680	19,466	11,214	31,516	28,750	-8.78%	(2,766)
5298	Supervision District Employee Benefits	326,667	522,848	522,848	0	552,166	552,166	0	509,441	573,978	12.67%	64,537
TOTAL	EMPLOYEE BENEFITS	3,254,923	4,110,265	4,040,566	69,699	4,128,628	4,126,277	2,351	4,085,438	3,600,969	-11.86%	(484,469)



		BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
OBJE	CT 30	00 - PURCHASED & TECHNICAL	SERVICES:										
5321		Purchased Services											
		Principals Office	2,650	2,650	2,222	428	5,150	3,904	1,246	2,900	5,700	96.55%	2,800
	2901	National Honor Society	2,000	2,000	2,000	0	2,000	513	1,487	2,000	2,000	0.00%	0
		TOTAL PURCHASED SERVICES	4,650	4,650	4,222	428	7,150	4,418	2,732	4,900	7,700	57.14%	2,800
5322		Other Programs											
	1103	English - 7th grade Author Visit	1,500	0	0	0	1,850	0	1,850	1,850	1,850	0.00%	0
	1190	After School Program & Assembly Speak	8,900	9,600	4,500	5,100	10,100	9,692	408	10,250	8,750	-14.63%	(1,500)
	2120	Assembly Program (Substance Abuse)	400	0	0	0	0	0	0	0	0	0.00%	0
	2310	Teacher Course Reimbursement	19,000	17,000	11,042	5,958	17,000	18,228	(1,228)	43,074	89,420	107.60%	46,346
		TOTAL OTHER PROGRAMS	29,800	26,600	15,542	11,058	28,950	27,920	1,030	55,174	100,020	81.28%	44,846
5330		Other Professional Services											
	1203	Homebound Instruction	33,000	43,000	22,206	20,794	33,000	12,690	20,310	33,000	33,000	0.00%	0
	1215	Special Education	52,300	34,248	12,295	21,953	55,960	48,598	7,362	55,960	57,600	2.93%	1,640
	2134	Health	1,000	1,000	0	1,000	1,000	0	1,000	1,000	0	-100.00%	(1,000)
	2135	Occ/Phys Therapy	9,642	2,657	1,889	768	3,942	3,482	460	3,316	2,250	-32.14%	(1,066)
	2310	Purchased Services (Athletic Trainer)	35,658	35,658	67,899	(32,241)	35,525	35,350	175	36,591	39,000	6.58%	2,409
	2901	Athletics (Game Officials)	56,000	59,000	22,706	36,294	62,475	42,225	20,250	64,846	65,161	0.49%	315
		TOTAL OTHER PROF. SERVICES	187,600	175,563	126,995	48,568	191,902	142,346	49,556	194,712	197,011	1.18%	2,299
5340		Technical Services											
		BOE Legal / Audit	90,000	95,000	111,140	(16,140)	95,000	151,687	(56,687)	116,740	123,995	6.21%	7,255
		Building Study	0	0		0	51,000	14,600	36,400	0	0	0.00%	0
	2600	Plant Services	3,500	30,200	32,388	(2,188)	32,500	41,121	(8,621)	30,400	30,560	0.53%	160
		TOTAL TECHNICAL SERVICES	93,500	125,200	143,529	(18,329)	178,500	207,408	(28,908)	147,140	154,555	5.04%	7,415
5398		Supervision District Purchased Srvcs	152,071	161,106	161,106	0	135,981	135,981	0	178,315	171,342	-3.91%	(6,973)
TOTAL	PURC	CHASED SERVICES	467,621	493,119	451,394	41,725	542,483	518,072	24,411	580,241	630,628	8.68%	50,387



		BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
OBJE	CT 40	00 - PURCHASED PROPERTY SE	RVICES:										
5412		Electricity	358,000	365,000	274,472	90,528	373,800	318,181	55,619	339,000	339,000	0.00%	0
5422		Snow Plowing	24,000	24,000	32,787	(8,787)	24,000	52,925	(28,925)	28,000	56,700	102.50%	28,700
5430		Repairs & Maintenance											
	1101		0	500	0	500	0	0	0	1,800	2,819	56.61%	1,019
	1105	Life Management	800	800	1,003	(203)	0	0	0	900	3,400	277.78%	2,500
	1106	Technical Education	3,000	3,000	2,924	76	3,150	55	3,095	5,100	5,900	15.69%	800
	1109	Music	1,000	1,800	1,799	1	1,800	490	1,310	3,000	5,850	95.00%	2,850
	1112	Science	1,200	2,000	0	2,000	5,000	3,435	1,565	5,000	4,500	-10.00%	(500)
	1207	Technology	3,000	2,500	615	1,885	7,300	2,278	5,022	10,000	8,000	-20.00%	(2,000)
	2410	Principal's Office	3,000	8,000	1,710	6,290	8,000	3,410	4,590	16,135	10,135	-37.19%	(6,000)
	2600	Plant Operations	339,269	336,113	368,417	(32,304)	343,567	359,842	(16,275)	360,275	379,250	5.27%	18,975
	2600	Security	41,600	19,208		19,208	14,918	9,460	5,458	12,575	10,700	-14.91%	(1,875)
	2901	Athletics	20,000	59,022	5,243	53,779	39,022	62,574	(23,552)	37,500	38,660	3.09%	1,160
		TOTAL REPAIRS & MAINTENANCE	412,869	432,943	381,710	51,233	422,757	441,544	(18,787)	452,285	469,214	3.74%	16,929
5440		Rentals											
0110	1190	Copiers	58,760	71,000	63,236	7,764	71,000	59,969	11,031	69,000	69,000	0.00%	0
		Technology Lease	187,992	174,644	196,297	(21,653)	174,644	194,168	(19,524)	193,997	200,514	3.36%	6,517
		Principal's Office	3,000	7,800	7,048	752	7,800	2,311	5,489	7,800	6,300	-19.23%	(1,500)
	ļ	Plant Operations	2,900	3,000	1,625	1,375	2,000	454	1,546	1,500	1,000	-33.33%	(500)
		Graduation	5,000	5,000	4,236	764	5,000	5,320	(320)	5,000	7,500	50.00%	2,500
		TOTAL RENTALS	257,652	261,444	272,442	(10,998)	260,444	262,222	(1,778)	277,297	284,314	2.53%	7,017
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5498		Supervision District Purchased Prop Srve	21,694	21,652	21,652	0	17,381	17,381	0	14,081	14,946	6.14%	865
TOTAL	PURC	CHASED PROPERTY SERVICES	1,074,215	1,105,039	983,063	121,976	1,098,382	1,092,253	6,129	1,110,663	1,164,174	4.82%	53,511
OR IE	CT 50	DO - OTHER PURCHASED SERVI	CES.										
5510	<u> </u>	Transporatation Voc Ed	52,941	55,218	0	55,218	55,218	48,416	6,802	55,218	59,436	7.64%	4,218
5511		Out-of-District Transportation	304,669	337,827	229,891	107,936	424,434	393,000	31,434	496,864	558,921	12.49%	62,057
5515		Field Trips	10,800	10,950	1,664	9,286	11,250	21,995	(10,745)	12,200	13,050	6.97%	850
5516		Athletic Transportation	53,260	86,175	35,800	50,375	81,000	91,746	(10,746)	90,865	93,659	3.07%	2,794
5517		Late Bus	32,081	33,409	3,177	30,232	32,961	15,009	17,952	33,380	20,743	-37.86%	(12,637)
5520		Comprehensive Insurance	119,745	124,534	111,696	12,838	124,934	114,326	10,608	112,000	115,359	3.00%	3,359
5530		Communications	12,500	16,500	7,491	9,009	124,934	12,883	(383)	12,500	13,500	8.00%	1,000
5540		Advertising	500	500	3,614		500	12,883	(363) 75	2,500	2,500	0.00%	1,000
5560		Magnet & VoAg Tuition			62,292	(3,114)	52,498			45,424			2,212
5561		Out-of-District Tuition	64,244	40,254		(22,038)		63,627	(11,129)		47,636 1,602,184	4.87% 3.14%	48,708
5580		Travel & Conference	1,472,163	1,137,605	1,191,454	(53,849)	1,404,954	1,395,607	9,347	1,553,476			
5598			19,100	19,100	6,896	12,204	25,069	13,255	11,814	25,280	25,450	0.67%	170
	OTUE	Supervision District Other Purch Service	,	410,970	410,970	0	424,614	424,614	0 EE 020	433,668	452,461	4.33%	18,793 131,524
IOTAL	OTHE	ER PURCHASED SERVICES	2,545,124	2,273,042	2,064,946	208,096	2,649,932	2,594,902	55,030	2,873,375	3,004,899	4.58%	131,524



		BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
OBJE	CT 60	00 - SUPPLIES:											
5610		General Supplies	71,420	71,920	53,054	18,866	75,440	69,058	6,382	81,020	85,376	5.38%	4,356
5611		Instructional Supplies											
	1101		18,740	18,740	16,147	2,593	20,855	17,364	3,491	20,855	21,065	1.01%	210
		Business	4,521	4,911	4,843	68	4,928	4,023	905	5,038	5,248	4.17%	210
		English	1,900	942	464	478	942	542	400	1,110	1,400	26.13%	290
		World Languages	300	956	728	228	668	667	1	781	1,202	53.91%	421
		Life Management	9,000	12,000	11,745	255	12,400	12,378	22	12,858	13,161	2.36%	303
	1106	Technical Education	22,220	22,607	16,954	5,653	27,210	28,675	(1,465)	39,070	43,322	10.88%	4,252
	1108	Math	5,910	4,500	2,150	2,350	2,365	3,068	(703)	2,210	2,070	-6.33%	(140)
	1109	Music	6,610	7,025	6,991	34	7,025	6,918	107	7,300	7,300	0.00%	0
	1110	Physical Ed/Health	1,700	1,945	1,984	(39)	2,625	1,833	791	1,917	2,902	51.38%	985
	1111	Reading	2,500	2,500	2,500	0	2,500	454	2,046	2,500	1,883	-24.68%	(617)
	1112	Science	11,530	11,238	7,240	3,998	11,238	6,118	5,120	11,965	13,070	9.24%	1,105
	1113	Social Studies	1,410	600	595	5	600	525	75	829	829	0.00%	0
	1114	Computer Education	800	800	0	800	800	792	8	1,004	1,000	-0.40%	(4)
	1190	Other Education	31,900	31,900	17,669	14,231	31,900	18,898	13,002	31,915	31,915	0.00%	0
	1207	Technology Services	22,900	23,650	5,966	17,684	22,693	14,260	8,433	24,500	24,000	-2.04%	(500)
	1210	Gifted & Talented	3,000	3,000	684	2,316	1,500	0	1,500	1,713	1,713	0.00%	0
	1215	Special Education	12,918	25,510	15,679	9,831	27,660	24,249	3,411	25,940	28,055	8.15%	2,115
	1220	Social Development	1,000	1,000	791	209	1,000	51	949	1,000	700	-30.00%	(300)
	2113	Social Worker	200	210	0	210	210	0	210	200	200	0.00%	0
	2120	Guidance & Testing		0	12,175	(12,175)	0	14,817	(14,817)	0	0	0.00%	0
		AP Exams	8,507	10,340	0	10,340	9,645	0	9,645	10,948	10,948	0.00%	0
		IB Exams	0	8,520		8,520	8,020		8,020	9,442	9,442	0.01%	1
		Guidance Supplies	2,400	2,150		2,150	2,400		2,400	2,790	2,790	0.00%	0
	2134	Health	130	130	92	38	130	125	5	168	1,713	919.64%	1,545
	2222	Library	7,153	7,153	5,228	1,925	10,153	9,261	892	10,658	8,475	-20.48%	(2,183)
	2223	Audio Visual/Tech Services	7,485	7,700	7,100	600	8,290	6,715	1,575	8,290	8,290	0.00%	0
	2410	Principal's Office	2,400	2,400	797	1,603	2,400	368	2,032	2,600	2,600	0.00%	0
	2901	Athletics	37,365	43,310	25,251	18,059	41,762	47,219	(5,457)	53,413	74,472	39.43%	21,059
		TOTAL INSTRUCTIONAL SUPPLIES	224,499	255,737	163,771	91,966	261,917	219,322	42,595	291,014	319,765	9.88%	28,752
5613		Maintenance Supplies	38,500	41,000	37,629	3,371	52,000	57,238	(5,238)	54,500	59,000	8.26%	4,500
5623		Bottled Gas	500	750	400	350	750	0	750	750	750	0.00%	0
5624		Heating Fuel	159,200	147,600	178,512	(30,912)	152,760	187,180	(34,420)	192,404	274,306	42.57%	81,902
5626		Gasoline	900	1,340	618	722	1,340	942	398	1,340	9,000	571.64%	7,660



	BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
5641 <u>Text</u>	tbooks & Workbooks											
1101 Art		600	630	193	437	630	176	454	600	600	0.00%	0
1102 Busii	ness	4,859	5,801	4,525	1,276	5,801	5,801	0	7,030	7,330	4.27%	300
1103 Engli		7,494	7,540	4,916	2,624	7,530	5,817	1,713	5,856	6,130	4.68%	274
1104 Worl	ld Languages	870	870	1,113	(243)	2,915	3,179	(264)	1,000	7,402	640.20%	6,402
	Management	200	210	197	13	210	210	0	210	231	10.00%	21
1106 Tech	nnical Education	0	420	0	420	263	263	(0)	263	263	0.00%	0
1108 Math		3,400	4,999	1,322	3,677	7,098	6,152	946	7,998	11,259	40.77%	3,261
1109 Musi		1,600	1,645	1,592	53	1,645	2,083	(438)	1,645	1,750	6.38%	105
1110 Phys	s Ed. (Health Texts)	0	345	348	(3)	345	313	32	370	370	0.00%	0
1112 Scier	ence	3,425	7,651	5,088	2,563	5,701	199	5,502	4,135	13,407	224.23%	9,272
1113 Socia	al Studies	5,817	6,158	6,110	48	10,569	11,080	(511)	9,076	8,335	-8.16%	(741)
1114 Com	puter Education	875	875	0	875	0	0	0	0	1,263	0.00%	1,263
	er Instruction	12,705	12,810	11,565	1,245	12,810	11,254	1,556	12,810	12,810	0.00%	0
1210 Gifte	ed & Talented	500	525	0	525	525	0	525	525	525	0.00%	0
1215 Spec	cial Education	6,650	6,745	2,830	3,915	10,455	7,986	2,469	8,859	13,254	49.61%	4,395
2120 Guid		800	250	250	0	350	0	350	368	368	0.00%	0
2134 Heal	lth	0	170	0	170	0	0	0	0	0	0.00%	0
TOT	AL TEXTBOOKS & WORKBOOKS	49,795	57,644	40,047	17,597	66,847	54,514	12,333	60,745	85,297	40.42%	24,552
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5642 Libra	ary & Professional Books	18,051	15,000	5,747	9,253	16,104	12 220	3,884	17,689	17,040	-3.67%	(649)
	-	·	•	•	•	•	12,220	•		,		\ /
	ervision District Supplies	58,736	57,736	57,736	0	55,287	55,287	0	47,004	59,117	25.77%	12,113
TOTAL SUPPLIES	3	621,601	648,727	537,514	111,213	682,445	655,761	26,684	746,466	909,651	21.86%	163,185
OBJECT 700 - I												
	<u>ipment</u>											
1101 Art		0	2,900	3,274	(374)	3,500	0	3,500	0	820	0.00%	820
1103 Engli		300	0	0	0	0	0	0	0	0	0.00%	0
1104 Worl	ld Languages	0	0	0	0	0	0	0	0	0	0.00%	0
	Management	0	1,600	1,600	0	0	0	0	1,500	0	-100.00%	(1,500)
	nnical Education	0	250	(838)	1,088	8,723	8,055	668	7,100	12,460	75.49%	5,360
1108 Math	า	0	0	0	0	0	0	0	0	400	0.00%	400
1109 Musi		3,210	8,660	8,652	8	9,160	3,786	5,374	8,470	7,550	-10.86%	(920)
1110 Phys	s Ed. (Health Texts)	0	0	0	0	0	0	0	4,339	5,142	18.51%	803
1112 Scier		0	0	0	0	0	0	0	3,900	4,000	2.56%	100
1113 Socia		0	1,500	0	1,500	0	0	0	0	1,968	0.00%	1,968
1215 Spec	cial Education	2,600	550	530	20	0	0	0	1,000	5,400	440.00%	4,400
2120 Guid		0	400	0	400	80	0	80	0	1,000	0.00%	1,000
2134 Heal	lth	0		0	0	0	0	0	0	0	0.00%	0
2222 Libra		0	250	0	250	0	0	0	0	0	0.00%	0
2410 Princ	cipal's Office	0		0	0	0	0	0	0	0	0.00%	0
2600 Plan	t Operations	0	23,051	18,857	4,194	16,205	16,189	16	49,000	18,500	-62.24%	(30,500)
2600 Café		11,850	0		0	0	0	0	0	0	0.00%	0
2901 Athle	etics	0	0	0	0	0	0	0	0	0	0.00%	0
тот	AL EQUIPMENT	17,960	39,161	32,074	7,087	37,668	28,031	9,637	75,309	57,240	-23.99%	(18,069)
5798 Supe	ervision District Equipment	0	0	0	0	0	0	0	0	0	0.00%	0
TOTAL EQUIPMEN	· ·	17,960	39,161	32,074	7,087	37,668	28,031	9, 637	75,309	57,240		(18,069)



	BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
OBJECT 8	300 - OTHER OBJECTS:											
5810	Dues & Fees											
110	1 Art	620	995	105	890	1,095	220	875	1,440	2,040	41.67%	600
	2 Business	0	375	0	375	375	58	317	0	0		0
	3 English	365	350	0	350	350	0	350	350	350		0
	4 World Languages	500	320	193	127	390	322	68	775	1,195	54.19%	420
	5 Home Economics	0	0	0	0	0	0	0	145	145	0.00%	0
	6 Technical Education	375	375	0	375	375	347	28	375	675		300
	8 Math	0	629	133	496	629	224	405	300	395	31.67%	95
	9 Music	6,450	7,903	2,186	5,717	8,870	5,795	3,075	9,420	8,525	-9.50%	(895)
111	1 Reading	- ·	200	•	·	200	0	·	0	0		0
	2 Science	120	250	99	151	0	0	0	3,000	3,000		0
	3 Social Studies	492	774	636	138	774	340	434	940	715	-23.94%	(225)
	0 Gifted & Talented	1,000	7,269	2,063	5,206	7,269	1,855	5,414	7,428	7,428	0.00%	0
	5 Special Education	350	4,160	220	3,940	1,400	0	1,400	1,400	4,114		2,714
	0 Guidance	740	1,388	775	613	1,658	1,085	573	1,429	2,117	48.15%	688
	2 Library	5,100	20,401	12,443	7,958	18,149	16,572	1,577	16,094	18,186	13.00%	2,092
	0 BOE / CABE	2,499	2,499	4,844	(2,345)	2,499	4,965	(2,466)	4,542	4,666	2.73%	124
	0 Principals Office	19,330	19,330	18,002	1,328	19,330	17,143	2,187	20,587	22,337	8.50%	1,750
	0 Plant Operations	450	2,350	1,030	1,320	450	1,680	(1,230)	1,650	3,150		1,500
	1 Athletics	16,935	17,735	7,380	10,355	18,335	18,730	(395)	16,030	28,876	80.14%	12,846
	8 Virtual High School	16,500	16,500	16,500	0	16,500	16,500	0	16,500	16,500	0.00%	0
	8 IB Program	12,100	12,998	10,000	12,998	12,998	22,785	(9,787)	12,998	12,998	0.00%	0
250	Naviance	12,100	1,400		12,000	1,400	0	(0,101)	0	0		0
	TOTAL DUES & FEES	83,926	118,201	66,609	51,592	113,046	108,620	4,426	115,403	137,412		22,009
	TOTAL DOLO &T LLO	00,020	110,201	00,003	31,002	110,040	100,020	7,720	110,400	107,712	13.07 /0	22,003
5930	Transfers Out	-										
	0 Cafeteria Subsidy	100,000	0	0	0	0	0	0	0	0	0.00%	0
	0 Capital Reserve Fund	0	35,000	146,637	(111,637)	35,000	35,000	0	35,000	35,000	0.00%	0
	0 Capital Projects	131,000	65,000	140,007	65,000	185,650	185,650	0	00,000	185,000	0.00%	185,000
	0 Contingency/Emergency	_ 131,000	05,000		05,000	0	0	0	0	0		0
310	TOTAL TRANSFERS OUT	231,000	100,000	146,637	(46,637)	220,650	220,650	0	35,000	220,000		185,000
	TOTAL INANOI ENG OUT	231,000	100,000	140,037	(40,037)	220,030	220,000	U	33,000	220,000	320.31 /0	100,000
5898	Supervision District Other Objects	4,925	4,254	4,254	0	5,004	5,004	0	5,326	5,373	0.88%	47
	IER OBJECTS	319,851	222,455	217,500	4,955	338,700	334,274	4,426	155,729	362,785		207,056
ISTALOTH	Objects	313,031	222,433	217,500	4,333	330,700	334,274	7,720	133,129	302,763	132.30 /0	201,030
	GRAND TOTAL	19,070,450	19,624,541	18,654,445	970,097	20,437,872	19,957,883	479,989	20,891,439	21,447,160	2.66%	555,722
	Debt Service *	1,468,225	1,539,200	1,539,200	0	1,500,250	1,488,025	12,225	793,800	909,600	14.59%	115,800
	Total Expenditures	20,538,675	21,163,741	20,193,645	970,097	21,938,122	21,445,908	492,214	21,685,239	22,356,760	3.10%	671,522
	Revenues	247,487	249,487	289,560	(40,073)	285,681	373,209	(87,528)	493,499	409,816	-16.96%	(83,683)
	Net Billings to Town	20,302,188	20,914,254	19,904,085	1,010,170	21,652,441	21,072,699	579,742	21,191,740	21,946,944	3.56%	755,205

Gross Change Over 2022/23 Budget

671,522 3.10%

* Debt service principal + interest costs included in this total

JWMS STAFFING ANALYSIS

		20-21 Approved	21-22 Approved	22-23 Approved	23-24 Requested	Adjustments
REGIO I	4 FUNDED					-
<u>Positio</u>	<u> Description</u>					
5111	Administration					
	Principal	1.0	1.0	1.0	1.0	0.0
	Dean of Students (0.6 FTE)	0.8	0.6	0.6	0.6	0.0
	Total Administration	1.8	1.6	1.6	1.6	0.0
5113	Teachers					
	Art	1.0	1.0	1.0	1.0	0.0
	English/Language Arts	2.0	2.0	2.0	2.0	0.0
	Foreign Languages	1.8	1.8	1.8	1.8	0.0
	Life Management	0.8	0.8	0.8	0.8	0.0
	Technical Education	0.8	0.8	0.8	0.8	0.0
	Mathematics	3.0	3.0	3.0	3.0	0.0
	Music	1.0	1.0	1.0	1.0	0.0
	Physical Education	1.0	1.0	1.0	2.0	1.0
	Science	2.0	2.0	2.0	2.0	0.0
	Social Studies	2.0	2.0	2.0	2.0	0.0
	Computer Education	1.0	1.0	1.0	1.0	0.0
	Gifted & Talented	0.5	0.5	0.5	0.0	-0.5
	Reading	0.5	0.5	0.5	0.5	0.0
	Special Education	4.0	4.0	4.0	4.0	0.0
	Social Worker	0.4	0.4	0.4	0.4	0.0
	Psychologist	1.0	1.0	1.0	1.0	0.0
	Speech Pathologist	0.3	0.3	0.3	0.3	0.0
	Guidance	2.0	2.0	2.0	2.0	0.0
	Dean of Students (0.4 FTE)	0.0	0.4	0.4	0.4	0.0
	Library Media Specialist	1.0	1.0	1.0	1.0	0.0
	Total Teachers	26.1	26.5	26.5	27.0	0.5
5114	Secretaries	2.0	2.0	2.0	2.0	0.0

JWMS STAFFING ANALYSIS

		20-21 Approved	21-22 Approved	22-23 Approved	23-24 Requested	Adjustments
5115	Custodians/Maintenance	4.9	5.0	5.0	5.0	0.0
5116	Nurse	1.0	1.0	1.0	1.0	0.0
5118	Cafeteria	2.6	2.6	2.6	2.6	0.0
5119	Para-educators / Teacher Assistant					
	Special Education	10.0	10.0	10.0	10.0	0.0
	Total Para-educators/Teacher Asst	10.0	10.0	10.0	10.0	0.0
5124	Building Substitutes	0.0	0.0	0.0	1.0	1.0
	TOTAL LOCAL FUNDED	48.4	48.7	48.7	50.2	1.5
GRANT	FUNDED					
Position	n Description					
5119	Para-educators / Teacher Assistant					
	Special Education	1.0	1.0	1.0	1.0	0.0
	Tutorial - Remedial Math & Reading	1.5	1.5	1.5	1.5	0.0
5124	Building Substitutes	1.0	1.0	1.0	0.0	-1.0
	TOTAL GRANT FUNDED	3.5	3.5	3.5	2.5	-1.0
	VISION FUNDED					
<u>Position</u>	n Description					
5113	Teachers					
	Occupational Therapist	0.2	0.2	0.2	0.2	0.0
	Behavior Analyst (BCBA)	0.2	0.2	0.2	0.2	0.0
5120	Network Technician	1.0	1.0	1.0	1.0	0.0
	TOTAL SUPERVISION FUNDED	1.4	1.4	1.4	1.4	0.0

VRHS STAFFING ANALYSIS

					23-24	
DECION	4 FUNDED	20-21 Approved	21-22 Approved	22-23 Approved	Requested	Adjustments
	n Description					
OSILIOI	T Description					
5111	Administration					
	Principal	1.0	1.0	1.0	1.0	0.0
	Assistant Principal	1.0	1.0	1.0	1.0	0.0
	Athletic Director	0.0	0.0	1.0	1.0	0.0
	Total Administration	2.0	2.0	3.0	3.0	0.0
113	Teachers					
	Art	2.0	2.0	2.0	2.0	0.0
	Business	2.0	2.0	2.0	2.0	0.0
	English/Language Arts	6.8	6.8	5.8	5.8	0.0
	Foreign Languages	4.0	4.0	4.0	4.0	0.0
	Life Management	1.0	1.0	1.0	1.0	0.0
	Technical Education	3.2	3.2	3.2	3.2	0.0
	Mathematics	6.0	6.0	5.0	5.0	0.0
	Music	2.0	2.0	2.0	2.0	0.0
	Physical Education/Health	3.0	3.0	3.0	3.0	0.0
	Science	6.0	6.0	6.0	6.0	0.0
	Social Studies	6.0	6.0	6.0	6.0	0.0
	Gifted & Talented	0.5	0.5	0.5	0.0	-0.5
	Special Education	8.0	8.0	8.0	8.0	0.0
	Social Worker	2.6	2.6	2.6	2.6	0.0
	Speech Pathologist	0.5	0.5	0.5	0.5	0.0
	Guidance	3.0	3.0	3.0	3.0	0.0
	Library Media Specialist	1.0	1.0	1.0	1.0	0.0
	Total Teachers	57.6	57.6	55.6	55.1	-0.5
114	Secretaries (2 12-Month, 3 10-Month)	4.6	4.6	4.6	4.6	0.0
115	Custodians/Maintenance	5.6	5.0	5.0	5.0	0.0



Exospen-						
5116	Nurse	1.0	1.0	1.0	1.0	0.0
5118	Cafeteria	3.4	3.4	3.4	3.4	0.0
5119	Para-educators / Teacher Assistant					
	Special Education	14.0	14.0	14.0	14.0	0.0
	Security	2.0	2.0	2.0	2.0	0.0
	In School Suspension ISS	1.0	1.0	1.0	1.0	0.0
	Library	1.0	1.0	1.0	1.0	0.0
	Total Para-educators/Teacher Asst	18.0	18.0	18.0	18.0	0.0
5124	Building Substitutes	0.0	0.0	0.0	1.0	1.0
	TOTAL LOCAL FUNDED	92.2	91.6	90.6	91.1	0.5
GRANT	FUNDED					
	Description					
5113	Special Education Teacher	0.0	0.0	0.0	0.0	0.0
5119	Para-educators / Teacher Assistant					
	Special Education	1.0	1.0	1.0	1.0	0.0
	Tutorial - Remedial Reading	0.0	0.0	0.0	0.0	0.0
5124	Building Substitutes	1.0	1.0	1.0	0.0	-1.0
	TOTAL GRANT FUNDED	2.0	2.0	2.0	1.0	-1.0
SUPER\	/ISION FUNDED *					
<u>Position</u>	<u> Description</u>					
5113	Teachers					
	Occupational Therapist	0.2	0.2	0.2	0.2	0.0
	Behavior Analyst (BCBA)	0.2	0.2	0.2	0.2	0.0
	Psychologist	0.6	0.6	0.6	0.6	0.0
5120	Network Technicians	1.0	1.0	1.0	1.0	0.0

Regional School District #4

Chester - Deep River - Essex - Region 4

Requested Budget for School Year 2023-2024 RECAP

EXPENSES:		Approved Budget	Requested Budget	\$\$\$	%%%
Object	-	2022-2023	2023-2024	Change	Change
Category	Object Description			-	
100	Salaries	\$11,264,218	\$11,716,815	\$452.597	4.02%
200	Employee Benefits	\$4,085,438	\$3,600,969	-\$484,469	-11.86%
300	Purchased Services	\$580,241	\$630,628	\$50,387	8.68%
400	Purchased Property Services	\$1,110,663	\$1,164,174	\$53,511	4.82%
500	Other Purchased Services	\$2,873,375	\$3,004,899	\$131,524	4.58%
600	Supplies	\$746,466	\$909,651	\$163,185	21.86%
700	Property	\$75,309	\$57,240	-\$18,069	-23.99%
800	Other Objects	\$120,729	\$142,785	\$22,056	18.27%
	, TOTAL	\$20,856,439	\$21,227,160	\$370,722	1.78%
TRANSFERS/CA	PITAL				
930	Cafeteria Subsidy	0	0	\$0	0%
930	Capital Projects	0	185,000	\$185,000	100%
930	Capital Fund - Future Projects	35,000	35,000	\$0	0%
930	Emergency/Contingency	0	0	\$0	0%
	TOTAL TRANSFERS/CAPITAL	35,000	220,000	\$185,000	528.6%
REVENUE:					
	Total Anticipated Revenue	493,499	409,816	-\$83,683	-16.96%
	Total Antioipatea Nevenue _	100,100	,	400,000	10.0070
	· -		,	400,000	
NET EXPENSES	6 (Expenses less Revenue)	\$20,397,940	\$21,037,344	\$333,277	1.63%
	· -		,	. ,	
DEBT SERVICE:	6 (Expenses less Revenue)	\$20,397,940	\$21,037,344	\$333,277	1.63%
	· -		,	. ,	
DEBT SERVICE:	6 (Expenses less Revenue)	\$20,397,940	\$21,037,344	\$333,277	1.63%
DEBT SERVICE: 910	Debt Reduction (interest/principal) TOTAL DEBT SERVICE	\$20,397,940	\$21,037,344 909,600 909,600	\$333,277 \$115,800 \$115,800	1.63% 14.59% 14.59%
DEBT SERVICE: 910 TOTAL EXPEN	DEBT SERVICE	\$20,397,940 793,800	\$21,037,344 909,600	\$333,277 \$115,800	1.63% 14.59%
DEBT SERVICE: 910 TOTAL EXPEN	Debt Reduction (interest/principal) TOTAL DEBT SERVICE	\$20,397,940	\$21,037,344 909,600 909,600	\$333,277 \$115,800 \$115,800	1.63% 14.59% 14.59%
DEBT SERVICE: 910 TOTAL EXPENI (EXPENDITURES PLU	DEBT SERVICE	\$20,397,940	\$21,037,344 909,600 909,600	\$333,277 \$115,800 \$115,800	1.63% 14.59% 14.59%
DEBT SERVICE: 910 TOTAL EXPENI (EXPENDITURES PLUE) TOTAL NET	Debt Reduction (interest/principal) TOTAL DEBT SERVICE DITURES US CAPITAL AND DEBT SERVICE)	793,800 793,800 793,800 \$21,685,239	\$21,037,344 909,600 909,600 \$22,356,760	\$333,277 \$115,800 \$115,800 \$671,522	1.63% 14.59% 14.59% 3.10%
DEBT SERVICE: 910 TOTAL EXPENI (EXPENDITURES PLUE) TOTAL NET	Debt Reduction (interest/principal) TOTAL DEBT SERVICE DITURES US CAPITAL AND DEBT SERVICE) BILLINGS TO TOWNS	793,800 793,800 793,800 \$21,685,239	\$21,037,344 909,600 909,600 \$22,356,760	\$333,277 \$115,800 \$115,800 \$671,522	1.63% 14.59% 14.59% 3.10%
DEBT SERVICE: 910 TOTAL EXPENI (EXPENDITURES PLU TOTAL NET (EXPENSES LESS RE	Debt Reduction (interest/principal) TOTAL DEBT SERVICE DITURES US CAPITAL AND DEBT SERVICE) BILLINGS TO TOWNS	793,800 793,800 793,800 \$21,685,239	\$21,037,344 909,600 909,600 \$22,356,760	\$333,277 \$115,800 \$115,800 \$671,522	1.63% 14.59% 14.59% 3.10%
DEBT SERVICE: 910 TOTAL EXPENI (EXPENDITURES PLU TOTAL NET (EXPENSES LESS RE	Debt Reduction (interest/principal) TOTAL DEBT SERVICE DITURES US CAPITAL AND DEBT SERVICE) BILLINGS TO TOWNS EVENUE PLUS DEBT SERVICE)	793,800 793,800 793,800 \$21,685,239	\$21,037,344 909,600 909,600 \$22,356,760	\$333,277 \$115,800 \$115,800 \$671,522	1.63% 14.59% 14.59% 3.10%
DEBT SERVICE: 910 TOTAL EXPENI (EXPENDITURES PLU TOTAL NET (EXPENSES LESS RE	Debt Reduction (interest/principal) TOTAL DEBT SERVICE DITURES US CAPITAL AND DEBT SERVICE) BILLINGS TO TOWNS EVENUE PLUS DEBT SERVICE) GREQUIRED OF TOWNS: TOWN'S SHARE OF ADM*	793,800 793,800 793,800 \$21,685,239 \$21,191,740	\$21,037,344 909,600 909,600 \$22,356,760 \$21,946,944	\$333,277 \$115,800 \$115,800 \$671,522 \$755,205	1.63% 14.59% 14.59% 3.10% 3.56%
DEBT SERVICE: 910 TOTAL EXPENI (EXPENDITURES PLU TOTAL NET (EXPENSES LESS RE	Debt Reduction (interest/principal) TOTAL DEBT SERVICE DITURES US CAPITAL AND DEBT SERVICE) BILLINGS TO TOWNS EVENUE PLUS DEBT SERVICE) GREQUIRED OF TOWNS: TOWN'S SHARE OF ADM* CHESTER	793,800 793,800 793,800 \$21,685,239 \$21,191,740 2022-2023 4,937,675	\$21,037,344 909,600 909,600 \$22,356,760 \$21,946,944 2023-2024 4,983,967	\$333,277 \$115,800 \$115,800 \$671,522 \$755,205	1.63% 14.59% 14.59% 3.10% 3.56% Change 0.94%
DEBT SERVICE: 910 TOTAL EXPENI (EXPENDITURES PLU TOTAL NET (EXPENSES LESS RE	Debt Reduction (interest/principal) TOTAL DEBT SERVICE DITURES US CAPITAL AND DEBT SERVICE) BILLINGS TO TOWNS EVENUE PLUS DEBT SERVICE) GREQUIRED OF TOWNS: TOWN'S SHARE OF ADM* CHESTER DEEP RIVER	793,800 793,800 793,800 \$21,685,239 \$21,191,740 2022-2023 4,937,675 7,431,943	\$21,037,344 909,600 909,600 \$22,356,760 \$21,946,944 2023-2024 4,983,967 8,102,590	\$333,277 \$115,800 \$115,800 \$671,522 \$755,205 Change \$46,292 \$670,647	1.63% 14.59% 14.59% 3.10% 3.56% Change 0.94% 9.02%
DEBT SERVICE: 910 TOTAL EXPENI (EXPENDITURES PLU TOTAL NET (EXPENSES LESS RE	Debt Reduction (interest/principal) TOTAL DEBT SERVICE DITURES US CAPITAL AND DEBT SERVICE) BILLINGS TO TOWNS EVENUE PLUS DEBT SERVICE) GREQUIRED OF TOWNS: TOWN'S SHARE OF ADM* CHESTER	793,800 793,800 793,800 \$21,685,239 \$21,191,740 2022-2023 4,937,675	\$21,037,344 909,600 909,600 \$22,356,760 \$21,946,944 2023-2024 4,983,967	\$333,277 \$115,800 \$115,800 \$671,522 \$755,205	1.63% 14.59% 14.59% 3.10% 3.56% Change 0.94%

			CHESTER	DEEP RIVER	ESSEX	TOTAL
Obj. #	Proposed Budget	Description	22.71%	36.92%	40.37%	100%
100 - SAL	ARIES:					
5111	728,073	Administration	165,339	268,797	293,936	728,073
5112	84,653	Department Coordinators Salary	19,224	31,253	34,176	84,653
5113	6,673,823	Teacher Salary	1,515,569	2,463,908	2,694,346	6,673,823
5114	408,293	Secretary Salary	92,720	150,738	164,835	408,293
5115	621,612	Custodian Salary	141,163	229,493	250,956	621,612
5116	125,118	Nurse Salary	28,413	46,192	50,513	125,118
5118	34,648	Food Service Administrator Salary	7,868	12,792	13,988	34,648
5118	13,848	Food Service Bookkeeper Salary	3,145	5,113	5,591	13,848
5118	141,137	Food Service Salary	32,051	52,106	56,980	141,137
5119	868,633	Para-Educator Salary	197,259	320,691	350,683	868,633
5123	236,250	Substitute Teacher	53,650	87,221	95,378	236,250
5124	500	Substitute Secretary	114	185	202	500
5124	5,750	Substitute Para-Educator	1,306	2,123	2,321	5,750
5124	1,000	Substitute Custodian	227	369	404	1,000
5124	500	Substitute Cafeteria	114	185	202	500
5133	14,758	Mentor	3,351	5,449	5,958	14,758
5133	155,780	Extra-Curricular	35,376	57,512	62,891	155,780
5133	325,928	Coach	74,016	120,329	131,583	325,928
5134	7,987	Secretary OT / BOE Clerk Salary	1,814	2,949	3,225	7,987
5135	15,000	Custodian Overtime	3,406	5,538	6,056	15,000
5138	3,000	Cafeteria Overtime	681	1,108	1,211	3,000
5198	1,250,523	Supervision District Salary	283,983	461,680	504,859	1,250,523
100	11,716,815	TOTAL SALARIES	2,660,791	4,325,730	4,730,294	11,716,815

			CHESTER	DEEP RIVER	ESSEX	TOTAL
Obj. #	Proposed Budget	Description	22.71%	36.92%	40.37%	100%
200 - EMPL	OYEE BENEFITS:					
5210	2,298,960	Health Insurance	522,075	848,753	928,133	2,298,960
5212	0	Appropriation: Health Insurance Reserve	0	0	0	0
5214	13,447	Life Insurance	3,054	4,964	5,429	13,447
5222	256,777	MERF	58,312	94,799	103,666	256,777
5223	333,117	FICA/Medicare	75,648	122,983	134,485	333,117
5250	15,000	Unemployment Compensation	3,406	5,538	6,056	15,000
5260	80,940	Worker's Compensation	18,381	29,882	32,677	80,940
5291	28,750	Annuities	6,529	10,614	11,607	28,750
5298	573,978	Supervision District Fringe Benefits	130,346	211,907	231,726	573,978
200	3,600,969	TOTAL EMPLOYEE BENEFITS	817,750	1,329,441	1,453,778	3,600,969
200 DUDC	CHASED & TECHNICA	U SERVICES.				
5321	7,700	Purchased Services	1,749	2,843	3,109	7,700
5322	100,020	Professional Development Programs	22,714	36,926	40,380	100,020
5330	197,011	Other Professional Services	44,740	72,734	79,537	197,011
5340	154,555	Technical Services	35,098	57,060	62,397	154,555
5398	171,342	Supervision District Purchased Srvcs	38,910	63,258	69,174	171,342
300	630,628	TOTAL PURCHASED SERVICES	143,210	232,821	254,596	630,628
400 PUDG	NIA OED DOODEDTV	050,4050				
	CHASED PROPERTY					
5412	339,000	Electricity	76,984	125,155	136,861	339,000
5422	56,700	Snow Plowing	12,876	20,933	22,891	56,700
5430	469,214	Repairs & Maintenance	106,555	173,229	189,430	469,214
5440	284,314	Rentals	64,565	104,966	114,783	284,314
5498	14,946	Supervision District Purchased Prop Srvcs	3,394	5,518	6,034	14,946
400	1,164,174	TOTAL PURCHASED PROPERTY SERVICES	264,374	429,801	469,999	1,164,174

			CHESTER	DEEP RIVER	ESSEX	TOTAL
Obj. #	Proposed Budget	Description	22.71%	36.92%	40.37%	100%
500 - OTHE	R PURCHASED SER	RVICES:				
5510	59,436	Transportation Voc Ed	13,497	21,943	23,995	59,436
5511	558,921	Out-of-District Transportation	126,926	206,348	225,647	558,921
5515	13,050	Field Trips	2,964	4,818	5,269	13,050
5516	93,659	Athletic Transportation	21,269	34,578	37,812	93,659
5517	20,743	Late Bus	4,711	7,658	8,374	20,743
5520	115,359	Comprehensive Insurance	26,197	42,589	46,573	115,359
5530	13,500	Communications	3,066	4,984	5,450	13,500
5540	2,500	Advertising	568	923	1,009	2,500
5560	47,636	Magnet & VoAg Tuition	10,818	17,587	19,232	47,636
5561	1,602,184	Out-of-District Tuition	363,843	591,510	646,831	1,602,184
5580	25,450	Travel & Conference	5,779	9,396	10,275	25,450
5598	452,461	Supervision District Other Purch Service	102,750	167,044	182,667	452,461
500	3,004,899	TOTAL OTHER PURCHASED SERVICES	682,388	1,109,379	1,213,133	3,004,899
<u>600 - SUPP</u>	PLIES:					
5610	85,376	General Supplies	19,388	31,520	34,468	85,376
5611	319,765	Instructional Supplies	72,616	118,054	129,095	319,765
5613	59,000	Maintenance Supplies	13,398	21,782	23,819	59,000
5623	750	Bottled Gas	170	277	303	750
5624	274,306	Heating Fuel	62,293	101,271	110,742	274,306
5626	9,000	Gasoline	2,044	3,323	3,633	9,000
5641	85,297	Textbooks & Workbooks	19,370	31,491	34,436	85,297
5642	17,040	Library & Professional Books	3,870	6,291	6,879	17,040
5698	59,117	Supervision District Supplies	13,425	21,825	23,867	59,117
600	909,651	TOTAL SUPPLIES	206,574	335,834	367,243	909,651

			CHESTER	DEEP RIVER	ESSEX	TOTAL
Obj. #	Proposed Budget	Description	22.71%	36.92%	40.37%	100%
				•	•	
700 - PROP		Environment.		24.422		
5730	57,240	Equipment	12,999	21,132	23,109	57,240
5798	<u> </u>	Supervision District Equipment	0	0	0	0
700	57,240	TOTAL EQUIPMENT	12,999	21,132	23,109	57,240
800 - OTHEI	R OBJECTS:					
5810	137,412	Dues & Fees	31,205	50,731	55,476	137,412
5898	5,373	Supervision District Other Objects	1,220	1,984	2,169	5,373
800	142,785	TOTAL OTHER OBJECTS	32,425	52,715	57,645	142,785
OOO CARIT	Α.Ι.					
900 - CAPIT 5930		Capital Reserve Account	40.000	04 000	00.040	220,000
3930	220,000	Capital Projects	49,960 0	81,222 0	88,818 0	220,000
900	220,000	TOTAL CAPITAL	49,960	81,222	88,818	220,000
900	220,000	1017/2 0/1117/2	43,300	01,222	00,010	220,000
						-
	21,447,160	TOTAL	4,870,471	7,918,075	8,658,615	21,447,160
	21,447,160	GRAND TOTAL	4,870,471	7,918,075	8,658,615	21,447,160
	, ,		.,0.0,	.,0.0,0.0	2,223,313	_ :, : : : , : = :
	909,600	Debt Service	206,563	335,815	367,222	909,600
	00 050 700	Total Former distance	F 077 000	0.050.000	0.005.007	00 050 700
	22,356,760	Total Expenditures	5,077,033	8,253,890	9,025,837	22,356,760
	409,816	Revenues	93,066	151,300	165,450	409,816
	21,946,944	Net Billings to Town	4,983,967	8,102,590	8,860,387	21,946,944



REVENUE

	Actual	Actual	Actual	Estimated	Actual	Requested	Estimated	\$
Revenue Source	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2022-2023	2023-2024	Change
INTERGOVERNMENTAL	274,499	247,112	247,112	280,581	359,243	486,399	388,216	(98,183)
Excess Cost	263,851	239,290	239,290	153,560	314,064	474,220	376,037	(98,183)
Adult Education	10,648	7,822	7,822	7,822	12,179	12,179	12,179	0
Transportation Reimb	0	0	0	0	0	0	0	0
OOD Tuition				0	33,000			0
ESSER II Grant 21-22				119,199		0	0	0
ESSER III Grant 22-23				0		0	0	0
INTEREST INCOME	375	736	375	100	0	100	100	0
OTHER INCOME								
Miscellaneous Income	2,000	2,000	2,000	2,000	0	2,000	16,500	14,500
Building Rental Income				3,000	13,966	5,000	5,000	0
Total Revenue	274,874	247,848	249,487	285,681	373,209	493,499	409,816	(83,683)
Total Reduction Of Billings	274,874	247,848	249,487	285,681	373,209	493,499	409,816	(83,683)

Regional School District No. 4



Budget Workshop #1 Monday, January 30, 2023

Budgetary Considerations for 2023-2024

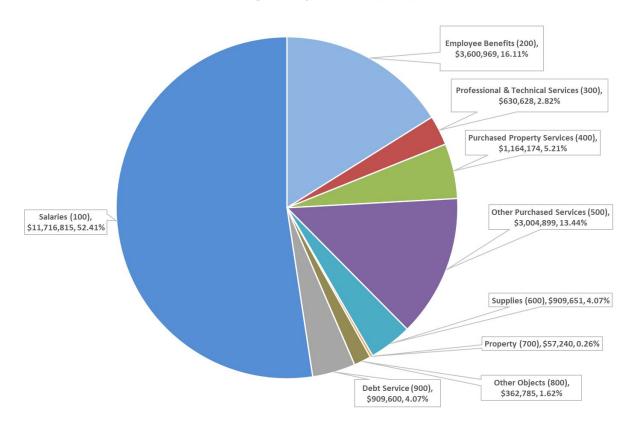
- Identifying System Needs
- Zero-Based Budgeting
- Contractual Cost Increases & Ongoing Negotiations
- COVID-19 / Pandemic Impact (Fiscal Experience, Ongoing Recovery Needs)
- Inflationary Concerns
 - Fuel / Utilities
 - Vendor / Supplier Costs

Proposed Regional School District 4 Budget 2023-2024

\$22,356,760 3.10% \$671,522

Proposed Regional School District 4 Budget 2023-2024

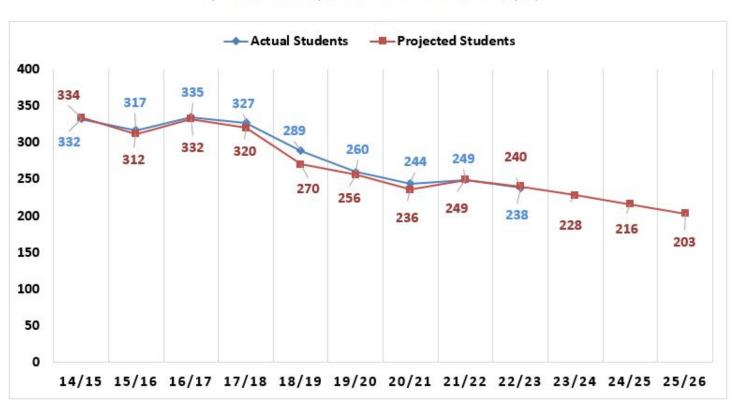
2023-2024 Analysis of Requested Budget by Object Total Gross Budget Request: \$22,356,760



Region 4 Enrollment Trends and Projections 7-8

John Winthrop Middle School

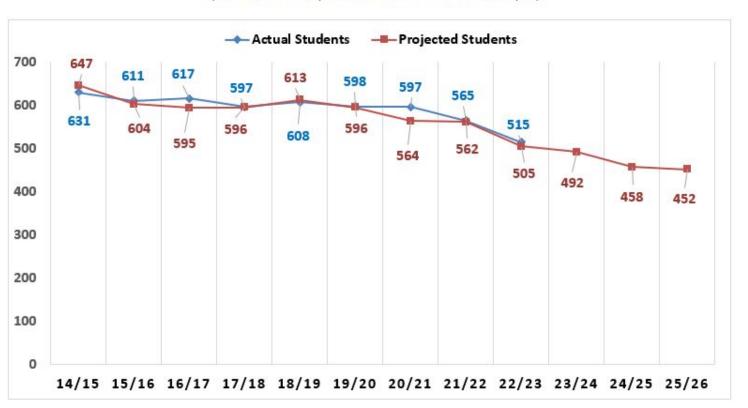
Enrollment and Projections (Grades 7-8) 2014/15 through 2025/26 (enrollment based upon SDE October 1 census PSIS report)



Region 4 Enrollment Trends and Projections 9-12

Valley Regional High School

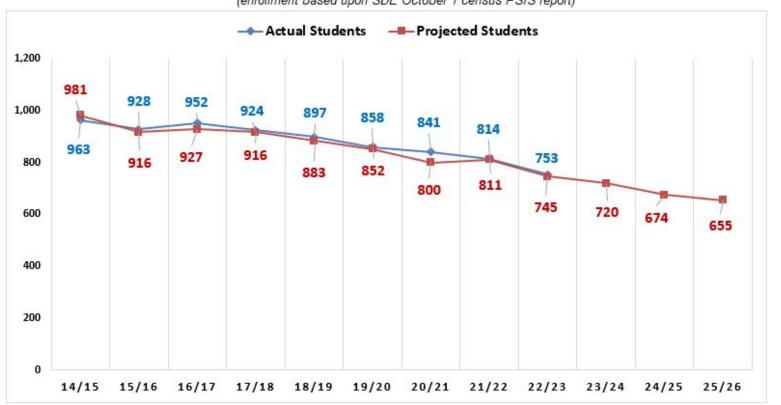
Enrollment and Projections (Grades 9-12) 2014/15 through 2025/26 (enrollment based upon SDE October 1 census PSIS report)



Region 4 Enrollment Trends and Projections 7-12

Regional School District 4

Enrollment and Projections (Grades 7-12) 2014/15 through 2025/26 (enrollment based upon SDE October 1 census PSIS report)



Region 4 Staffing Requests 2023-2024

Certified Staff

- 1.0 FTE Certified Staff Reduction Talented & Gifted at JWMS
- 1.0 FTE Certified Staff Increase PE / Health at JWMS

Non-Certified Staff

Addition of 2.0 FTE Building Substitutes in Region 4 (JWMS & VRHS)

Summary of Major Budget Drivers & Initiatives

Budget Drivers

- Ongoing Contract Negotiations
- Inflationary Considerations
- Athletic Department Needs
- New Spending Initiatives
 - > Staffing
 - > Capital Needs
 - > Region 4 Special Education Passenger Van

Summary of Cost Savings

Cost Savings

- Health Insurance Participation Changes
- Reduction of Equipment Requests
- Other Miscellaneous Cost Savings & Efficiencies

Major Budget Drivers & New Spending Initiatives

Ongoing Contract Negotiations

- Several contracts are currently being renegotiated
 - Administrators (completed Fall 2022)
 - Para-Educators
 - Region 4 Secretaries & Nurses
 - Food Service
 - Net Tech & Non Certified Et Al (Network Technicians* and Elementary Secretaries, Nurses, and Custodians)
- Unaffiliated personnel are eligible for annual wage increases
- Using average statewide and local settlement trends in developing budget figures

Inflationary Considerations

- Approx. \$110,600 in budget increases driven by higher contract costs
- Seeing larger than typical increases in supply costs for teaching and instructional materials, maintenance supplies, and vendor contract renewals
 - Heating Oil
 - Snow removal services (entering year 2 of 5 year contract)
 - Supply cost increases will be partially offset by other budget savings and efficiencies
 - ➤ No changes in Electricity request since current rates are locked in through November 2024 (future budget impact)

Athletic Department Needs

- Approx. \$78,700 in cost increases related to Athletic Department
- Requested budget supports the following athletic department needs:
 - Increasing number of Coaching Stipends (Golf, Gymnastics, Track Coach)
 - Planned replacement for uniforms
 - Equipment repairs
 - Contractual increases for transportation

Daily Building Substitutes

- Long-Term Daily Building Substitute Teacher
 2.0 FTE
 Budget Request = \$45,000 per Substitute
 - Total = \$90,000
- Positions have existed since we returned to in-person learning in 2020-2021 school year through pandemic grant funds
- Helps provide stability in staffing and management of significant numbers of certified / non-certified absences in response to sub shortage

JWMS Security Project Debt Service Costs

- Requesting additional funding of \$145,200 to fund projected debt service costs for John Winthrop Middle School Security Project
- Expecting to secure funding for project through RFP prior to June 30, 2023, with first loan payment in 2023-2024 year
 - Principal = \$95,200
 - Interest = \$50,000

Capital Reserve Fund Contribution

- Recommending appropriation to R4 Capital Reserve of \$220,000
- Represents approx. 1.0% of the total 2023-2024 Budget Request
- The following projects would be prioritized for the upcoming school year based on the DRA Building Study reports and Building Administration input:
 - Tech Ed Kitchen renovation
 - Science classroom cabinet replacements
 - Continued parking lots and sidewalk renovation projects
 - HVAC upgrades
 - Flooring upgrades
 - Roofing replacement investigations and design

Region 4 Special Education Passenger Van

- Region 4 is proposing the addition of a passenger van to assist with transporting Transition Academy and other Special Education students to and from job sites, for field trips, and for additional specialized transportation services
- The vehicle can be purchased in Spring 2023 (this year) using expiring pandemic grant funds
- Including \$17,800 in first year costs of ownership for vehicle (fuel, lettering, training & licensing, maintenance costs)
- Will see a reduction in budget for 9-Town Transit tickets (Special Ed Supplies Object Code)

Facilities Director Request (Supervision District)

- Primary Responsibilities:
 - Oversees Facility & Maintenance operations and needs of entire District
 - Coordinates with building based facilities staff, Principals, and Central Office
 - Assist Building Administrators in the oversight of custodial staff at each building, including head custodians
 - Liaison with town maintenance departments and various facility committees
 - Directly responsible for overseeing compliance with Federal, State, & local reporting requirements (Air Quality, radon, All-Hazards, water, asbestos, etc.)
 - Vendor & Supplier coordination, including facility RFP needs for all schools, consolidating service & maintenance contracts, and creating purchasing efficiencies
 - Support / coordinate District security initiatives (security audit, facility hardening, building management systems) 19

Facilities Director Request (Supervision District)

- November 2022 CASBO Query of Districts with Facilities Director showed:
 - o Of 18 Respondents, Average Director Salary was \$117,145
 - 11 Respondents w/ similar sized Districts (4-6 buildings, 300,000-500,000 sqft)
 - Average Director Salary was \$125,315
- Based on the survey results and required skill set to excel in this role, suggest offering a starting salary of \$135,000 + Employee Benefits & Costs
 - Previous Region 4 position received salary of \$129,000
 - O Potential offsets over time would be realized through: coordinating purchasing processes to reduce maintenance repairs and supplies costs; reducing need for outside service providers to oversee large District projects ("Clerk of the Works"); reducing exposure to the District for compliance issues; and ability to act on operational needs more timely

Central Office Staffing Request (Supervision District)

- Primary Responsibilities:
 - Additional 40 hour per week clerical support in the Central Office
 - Support the functioning of the Human Resources office
 - Support compliance with CT State & Federal statutes and District policies
 - Support certification, evaluation, and training requirements for all District employees
 - Support hiring and onboarding processes for all new employees
 - Support maintenance of Human Resources files (active & archival)
 - Central Office receptionist
 - Estimated starting salary = \$53,487 + Employee Benefits & Costs

Major Cost Savings & Efficiencies

Health Insurance

- Overall Health Insurance costs expected to increase approximately 10% year over year
- However, the composition of the plan participants has changed significantly year over year, and fewer Region 4 employees are requiring insurance through our plan
- Seeing an overall reduction in Health Insurance Funding from Region 4 of (\$561,900)

Reduced Equipment Needs

Identified and funded several one-time equipment needs at Region 4 schools in the 2022-2023 budget request

Based on feedback from Building Administration and Facilities Departments, we will not need to fund as many equipment requests in 2023-2024

Net reduction of (\$18,069) in Equipment Object Code 5700

Other Miscellaneous Cost Savings & Efficiencies

Through our focus on zero-based and needs-based budgeting, we continue to identify several areas to create efficiencies and reduce budget requests

- Savings found across various budget areas:
 - Professional Service (5300)
 - Purchased Property Services (Repairs & Maintenance 5400)
 - Supplies (5600)
- Total savings is approximately (\$27,800)

Anticipated Future Budgetary Needs

• VRHS Library Furniture

• Region 4 Facilities Truck

• Region 4 Tractor Overseeder Attachment

Region 4 Budget Timeline and Next Steps

- January 30, 2023 (Today) Budget Workshop #1
- February 7, 2023 Supervision District Public Budget Meeting
- **February 8, 2023** Budget Workshop #2
- **February 27, 2023** Budget Workshop #3
- March 2, 2023 Region 4 BOE Meeting Vote to Approve 2023-2024 Region 4
 Budget for Public Hearing
- April 3, 2023 Region 4 Public Hearing
- May 1, 2023 Region 4 Annual Meeting (move budget to referendum)
- May 2, 2023 Region 4 Referendum
- **May 4, 2023** Region 4 BOE Meeting